**GEG.P502** 

Tuesday/Friday, 9:00-10:30, 3rd Quarter

Ishikawadai Building No.4, Room B04/05

# Project Management and Evaluation for Sustainable Infrastructure

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# **Outline**

This course aims to provide the methods necessary to undertake project evaluation and cost benefit analysis for sustainable infrastructure. The methods comprise of microeconomics background, cost benefit analysis, valuing market and non-market goods, and other technical issues. Case studies of various infrastructures are also provided.

# **Schedule**

1. Introduction to Project Evaluation	30 Sep
2. Foundations of Cost Benefit Analysis	4 Oct
3. Valuing Benefits and Costs in Primary Markets	11 Oct
4. Discounting Benefit and Cost, Existence Value	14 Oct
5. Midterm Examination	21 Oct
6. Valuation of Impacts: Observed Behavior (1)	25 Oct
7. Valuation of Impacts: Observed Behavior (2)	28 Oct
8. Valuation of Impacts: Contingent Valuation	1 Nov
9. Valuation of Impacts: Shadow Prices	4 Nov
10. Presentation (1)	8 Nov
11,12. Presentation (2), (3)	15 Nov
13,14. Presentation (4), (5)	18 Nov
15. Final Examination	22 Nov

<sup>\*</sup>No class on 23 Sep, 7 Oct (official), 18 Oct, 11 Nov

<sup>\*</sup>You may attend the class of Presentation in your term only.

# Grade

Midterm Exam	30%
Presentation	20%
Exercise or Report	10%
Final Exam	40%

# **Textbook and References**

Boardman, A. E., Greenberg, D. H., Vining, A. R. and Weimer, D. L. (2010)

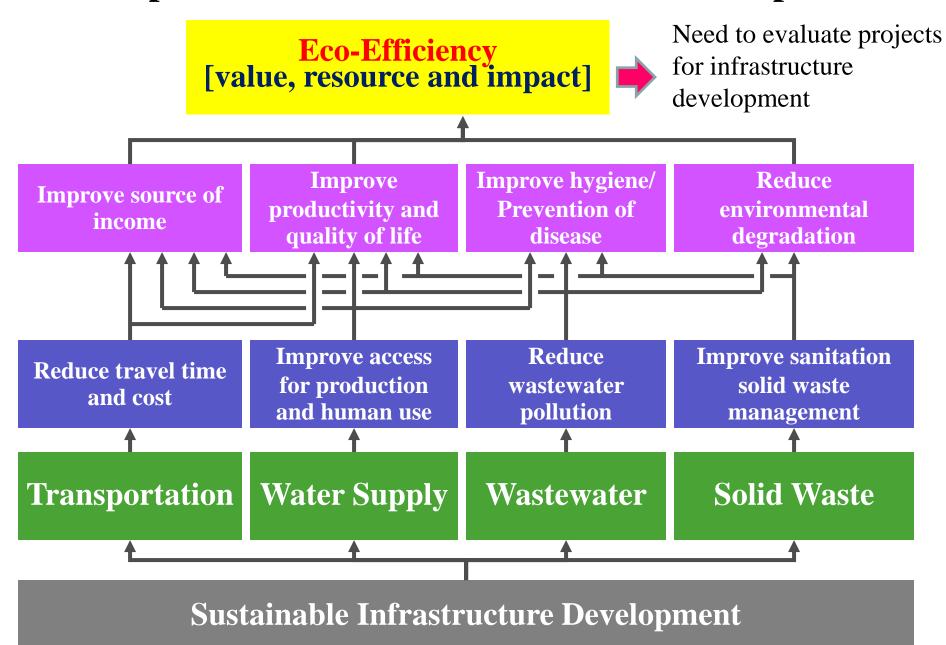
**Cost Benefit Analysis: Concepts and Practice (4th Edition)** 

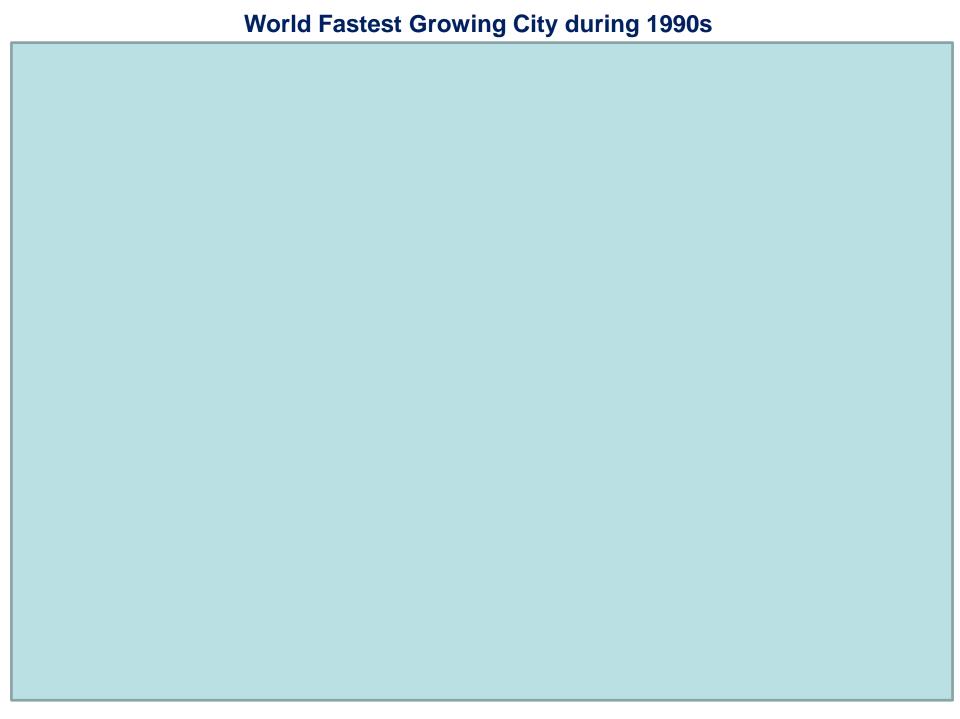
**Prentice Hall College.** 

Varian, H.R. (2003)

Intermediate Microeconomics: A Modern Approach 6<sup>th</sup> Edition, W.W.Norton & Company.

## **Concept of Sustainable Infrastructure Development**





We need to execute **good projects** for developing Sustainable Infrastructure in realizing eco-efficient society.

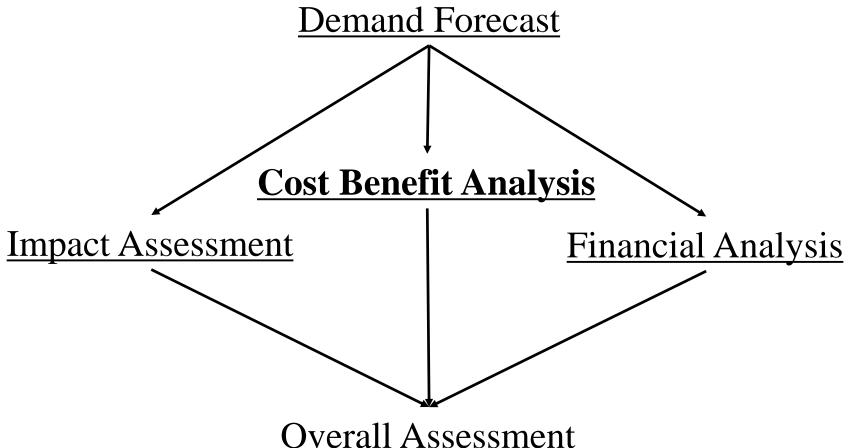
# What is Project?

# **Aims of Project Evaluation**

To evaluate the <u>feasibility</u> of infrastructure development/investment project under <u>limited budget</u>.

- to be viable or rejected
- to compare alternatives, priority
- to capture the significant impact
- to support decision-making
- to report the result in a consistent (scientific) form [Accountability for the public]

#### **Overall Scheme in Infrastructure Project**



Overall Assessment

# What is Cost Benefit Analysis?

# **Cost Benefit Analysis**

- Focus on
Society (Households, Firms, Government and what?)
Benefit, Cost, Utility (A person's happiness), Efficiency...
Maximize NSB (Net Social Benefit) = B (Social Benefit) - C (Social Cost)
based on Microeconomics Theory

## **Financial Analysis**

- Focus on <u>Private (Firm)</u> *Profit, Revenue and Expenditure*Financial values on a commercial basis.

# Chapter 1 Introduction to Cost-Benefit Analysis Major Steps in CBA "Highway Example"

- Specify the set of alternative projects
   Road Surface, Routing, Size (Lane), Tolls, Wild Animal Friendliness, Timing
- 2. Decide whose benefits and costs count Global, National, Provincial, Local...
- 3. Catalogue the impacts and select measurement indicators
  Time saving, Operation cost saving, Safety Benefit, Toll Revenue, New Users,
  Alternative Road Benefits, Construction cost, Maintenance cost, etc.
- 4. Predicts the impacts quantitatively over the life of the projects

  Number of vehicle-trips, Vehicle operation cost, number of accidents avoided,
  number of lives saved, etc.
- 5. Monetize all impacts (as much as possible)
  - Observed Behavior: Direct Estimation & Indirect Market Method (HPM, TCM)
  - Contingent Valuation Method (Stated Preference)
- 6. Discount benefits and costs to obtain present values
- 7. Compute the net present value of each alternative
- 8. Perform sensitivity analysis
- 9. Make a recommendation

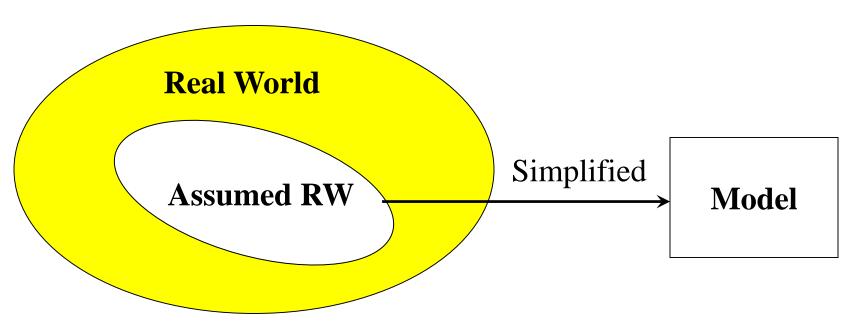
# **Effect and its Indicator of Transport Projects**

Effect	Indicator
User Benefit (Efficiency)	Time saving, Cost saving
Other transport system	Network, Pricing, Intermodality
Safety	Accident
Environmental impact	Air Pollution, Greenhouse Gas
Wider economic impact	Employment, Production
Other policy impacts beyond	Relevant policies, Consistency, Conflict
the transport system	
Financial viability	Cash flow, Profit and Loss

#### **Model: Market Mechanism**

Model: simplified representation of reality

> elimination of irrelevant detail



#### **Basics of Microeconomics Model**

Consumer Producer

Demand Side Supply Side

# Principle of behavior of agents (people)

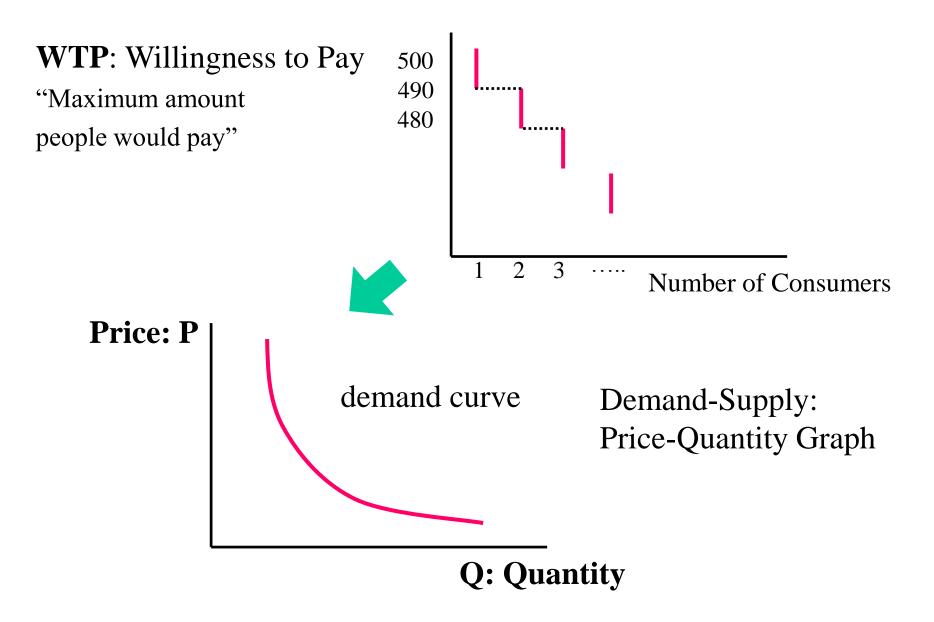
#### The optimization principle

to choose the <u>best</u> pattern of consumption that they can afford
reasonable to assume that people try to choose things they want rather than things they don't want.

#### The equilibrium principle

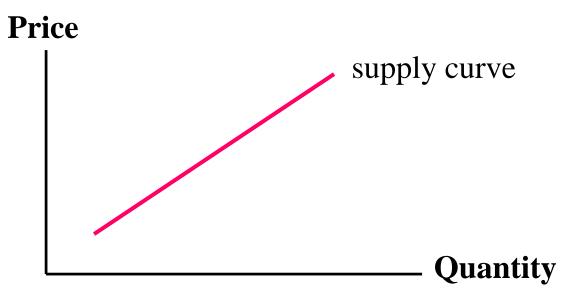
- **Prices** adjust until the amount that people demand of something is equal to the amount that is supplied.

#### **Demand Side**

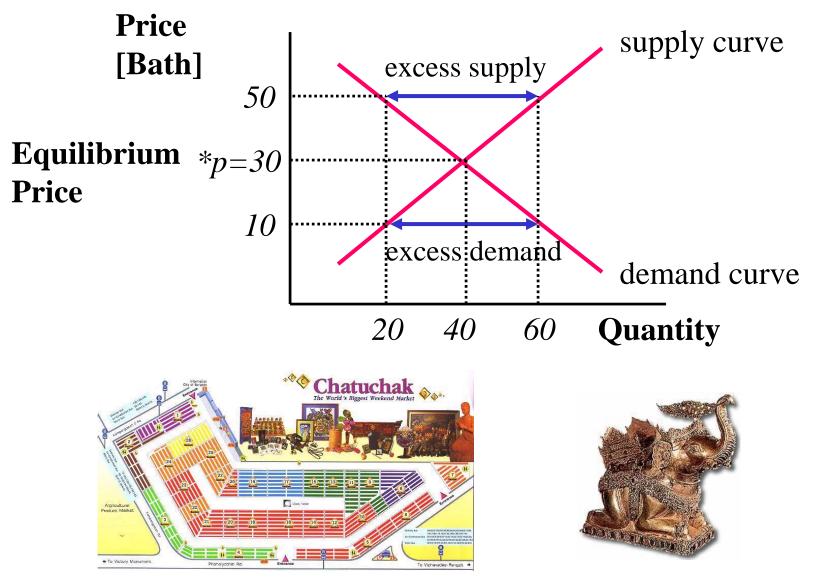


# **Supply Side**

- Competitive Market Basic market many independent suppliers
- Monopoly
- Oligopoly (Duopoly)
- Control or Regulation (by Government)

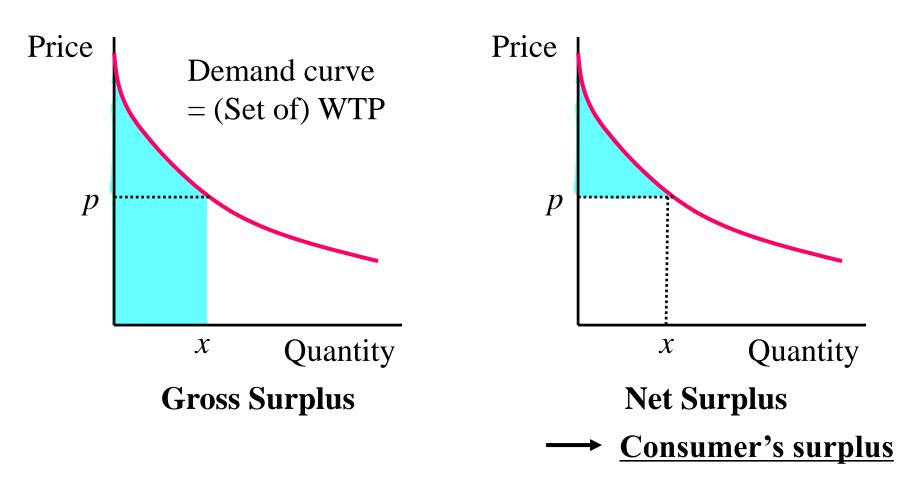


#### **Market Equilibrium**



Weekend Market in Bangkok

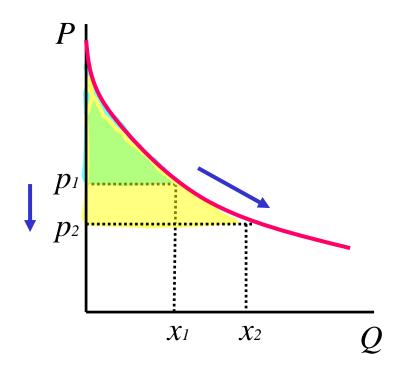
#### Consumer's Surplus and Benefit



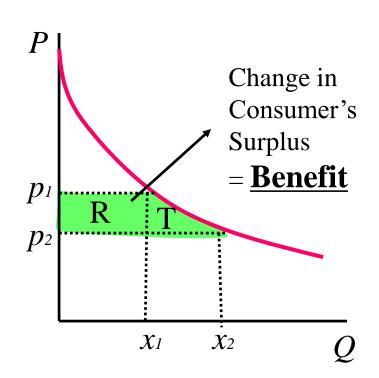
From single consumer's surplus to <u>all the consumer's surplus</u> aggregate measure

#### Interpreting the Change in Consumer's Surplus

Impacts on the results from some policy change or project



Price change
e.g. fare of public transport



R: Benefit to pay less

T: Benefit to increase consumption