

## 4.10 How to make Standard Form (Big M Method)

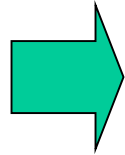
$$\min \quad z = 2x_1 + 3x_2$$

$$\text{s.t.} \quad 1/2 x_1 + 1/4 x_2 \leq 4$$

$$x_1 + 3x_2 \geq 20$$

$$x_1 + x_2 = 10$$

$$x_1, x_2 \geq 0$$



$$z - 2x_1 - 3x_2 = 0$$

$$1/2 x_1 + 1/4 x_2 + s_1 = 4$$

$$x_1 + 3x_2 - e_2 = 20 \quad \text{Excess variable}$$

$$x_1 + x_2 = 10 \quad \text{Equality}$$

$$x_1, x_2, s_1, e_2 \geq 0$$

if  
 $x_1, x_2 = 0$   
How solve?



$$z - 2x_1 - 3x_2 = 0$$

$$1/2 x_1 + 1/4 x_2 + s_1 = 4$$

$$x_1 + 3x_2 - e_2 + a_2 = 20$$

$$x_1 + x_2 + a_3 = 10$$

$$x_1, x_2, s_1, e_2 \geq 0$$

**Artificial  
variables**

$a_2, a_3$

But, artificial variables should be zero in the optimal solution.

## 4.11 Two-Phase Simplex Method

$$z - 2x_1 - 3x_2 = 0$$

$$1/2 x_1 + 1/4 x_2 + s_1 = 4$$

$$x_1 + 3x_2 - e_2 + a_2 = 20$$

$$x_1 + x_2 + a_3 = 10$$

$$x_1, x_2, s_1, e_2 \geq 0$$



### Phase I LP

$$\min w' = a_2 + a_3$$

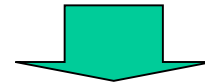
$$\text{s.t. } 1/2 x_1 + 1/4 x_2 + s_1 = 4$$

$$x_1 + 3x_2 - e_2 + a_2 = 20$$

$$x_1 + x_2 + a_3 = 10$$

$$\text{New Row 0 } w' + 2x_1 + 4x_2 - e_2 = 30$$

\*eliminate artificial variables from Row 0



### Phase II LP

Eliminate column of artificial variables from optimal tableau of phase I and continue simplex method

Initial Tableau of Phase I

	$z$	$w'$	$x_1$	$x_2$	$s_1$	$e_2$	$a_2$	$a_3$	rhs
Row $z$	1	0	-2	-3	0	0	0	0	$z=0$
Row $w'$	0	1	2	4	0	-1	0	0	$w'=30$
	0	0	$1/2$	$1/4$	1	0	0	0	$s_1=4$
	0	0	1	3	0	-1	1	0	$a_2=20$
	0	0	1	1	0	0	0	1	$a_3=10$

Next Tableau of Phase I

	$z$	$w'$	$x_1$	$x_2$	$s_1$	$e_2$	$a_2$	$a_3$	rhs
Row $z$	1	0	-1	0	0	-1	1	0	$z=20$
Row $w'$	0	1	$2/3$	0	0	$1/3$	$-4/3$	0	$w'=10/3$
	0	0	$5/12$	0	1	$1/12$	$-1/12$	0	$s_1=7/3$
	0	0	$1/3$	1	0	$-1/3$	$1/3$	0	$x_2=20/3$
	0	0	$2/3$	0	0	$1/3$	$-1/3$	1	$a_3=10/3$

Optimal Tableau of Phase I

	$z$	$w'$	$x_1$	$x_2$	$s_1$	$e_2$	$a_2$	$a_3$	rhs
Row $z$	1	0	0	0	0	$-1/2$	$1/2$	$3/2$	$z=25$
Row $w'$	0	1	0	0	0	0	-1	-1	$w'=0$
	0	0	0	0	1	$-1/8$	$1/8$	$-5/8$	$s_1=1/4$
	0	0	0	1	0	$-1/2$	$1/2$	$-1/2$	$x_2=5$
	0	0	1	0	0	$1/2$	$-1/2$	$3/2$	$x_1=5$

Initial Tableau of **Phase II**

	$z$	$w'$	$x_1$	$x_2$	$s_1$	$e_2$	rhs
Row $z$	1	0	0	0	0	$-1/2$	$z=25$
	0	0	0	0	1	$-1/8$	$s_1=1/4$
	0	0	0	1	0	$-1/2$	$x_2=5$
	0	0	1	0	0	$1/2$	$x_1=5$

## 4.12 Unrestricted-in-Sign Variables (urs)

$$\begin{array}{ll}
 \max & z = 30x_1 - 4x_2 \\
 \text{s.t.} & 5x_1 \leq 30 + x_2 \\
 & x_1 \leq 5 \\
 & x_1 \geq 0, x_2 \text{ urs}
 \end{array}
 \quad \begin{array}{l} \nearrow \\ \rightarrow \end{array}
 \quad
 \begin{array}{ll}
 & x_2 = x'_2 - x''_2 \\
 \max & z = 30x_1 - 4x'_2 + 4x''_2 \\
 \text{s.t.} & 5x_1 \leq 30 + x'_2 - x''_2 \\
 & x_1 \leq 5 \\
 & x_1, x'_2, x''_2 \geq 0
 \end{array}$$

Initial Tableau

$z$	$x_1$	$x'_2$	$x''_2$	$s_1$	$s_2$	rhs	BV
1	-30	4	-4	0	0	0	$Z=0$
0	5	-1	1	1	0	30	$s_1=30$
0	1	0	0	0	1	5	$s_2=5$

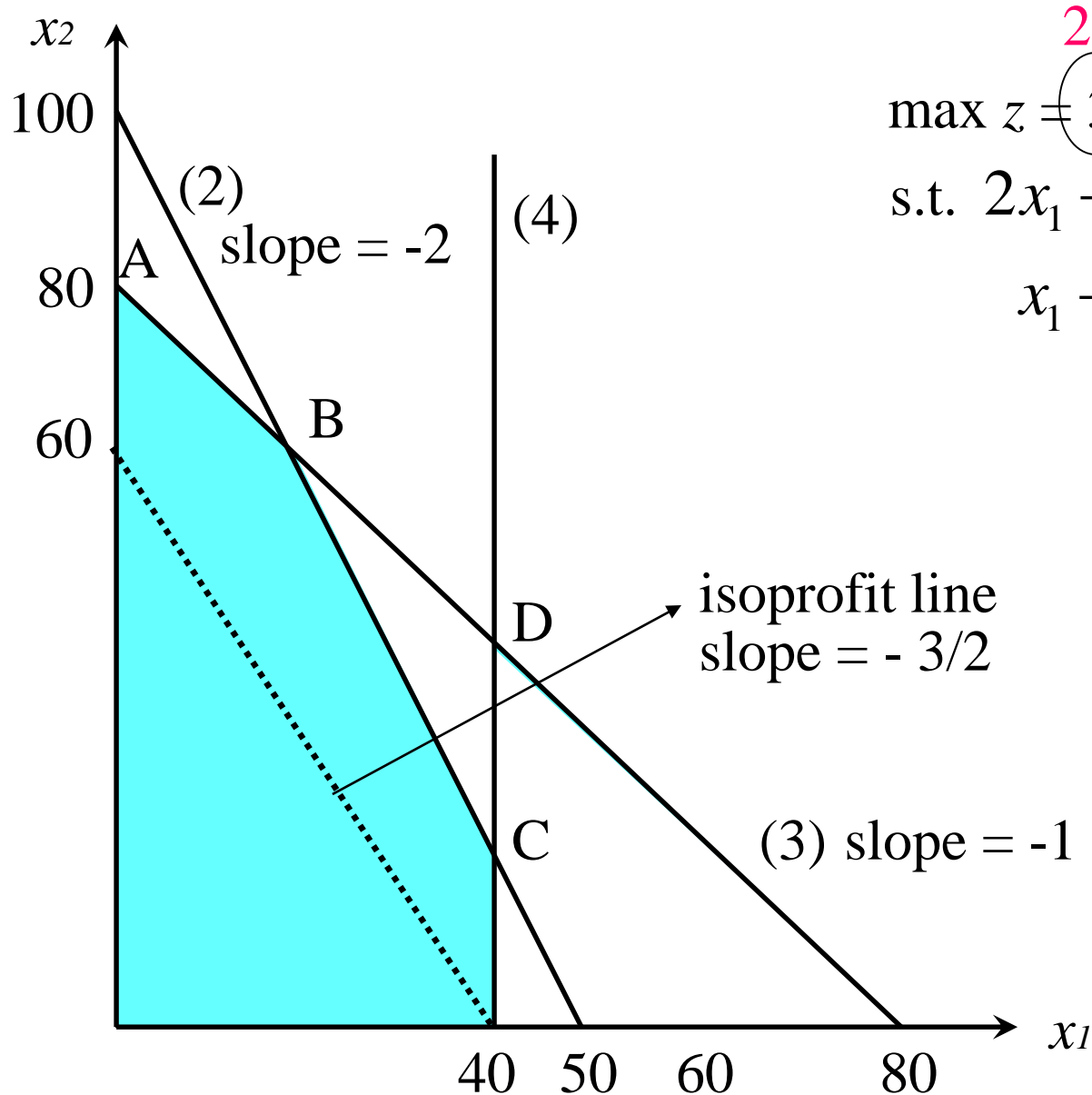
always  
opposite sign

Optimal Tableau

$z$	$x_1$	$x'_2$	$x''_2$	$s_1$	$s_2$	rhs	BV
1	0	0	0	4	10	170	$Z=170$
0	0	-1	1	1	-5	5	$x''_2=5$
0	1	0	0	0	1	5	$x_1=5$

$$x_2 = x'_2 - x''_2 = 0 - 5 = -5$$

# 6.1 Graphical Introduction to Sensitivity Analysis



$\max z = 3x_1 + 2x_2$   
s.t.  $2x_1 + x_2 \leq 100$  (2)  
 $x_1 + x_2 \leq 80$  (3)  
 $x_1 \leq 40$  (4)

## Right-hand side change

80-120

$$\max z = 3x_1 + 2x_2 \quad \text{s.t.} \quad 2x_1 + x_2 \leq 100 \quad (2)$$

$$x_1 + x_2 \leq 80 \quad (3)$$

$$x_1 \leq 40 \quad (4)$$

$$z = 180, \quad x_1 = 20, \quad x_2 = 60$$

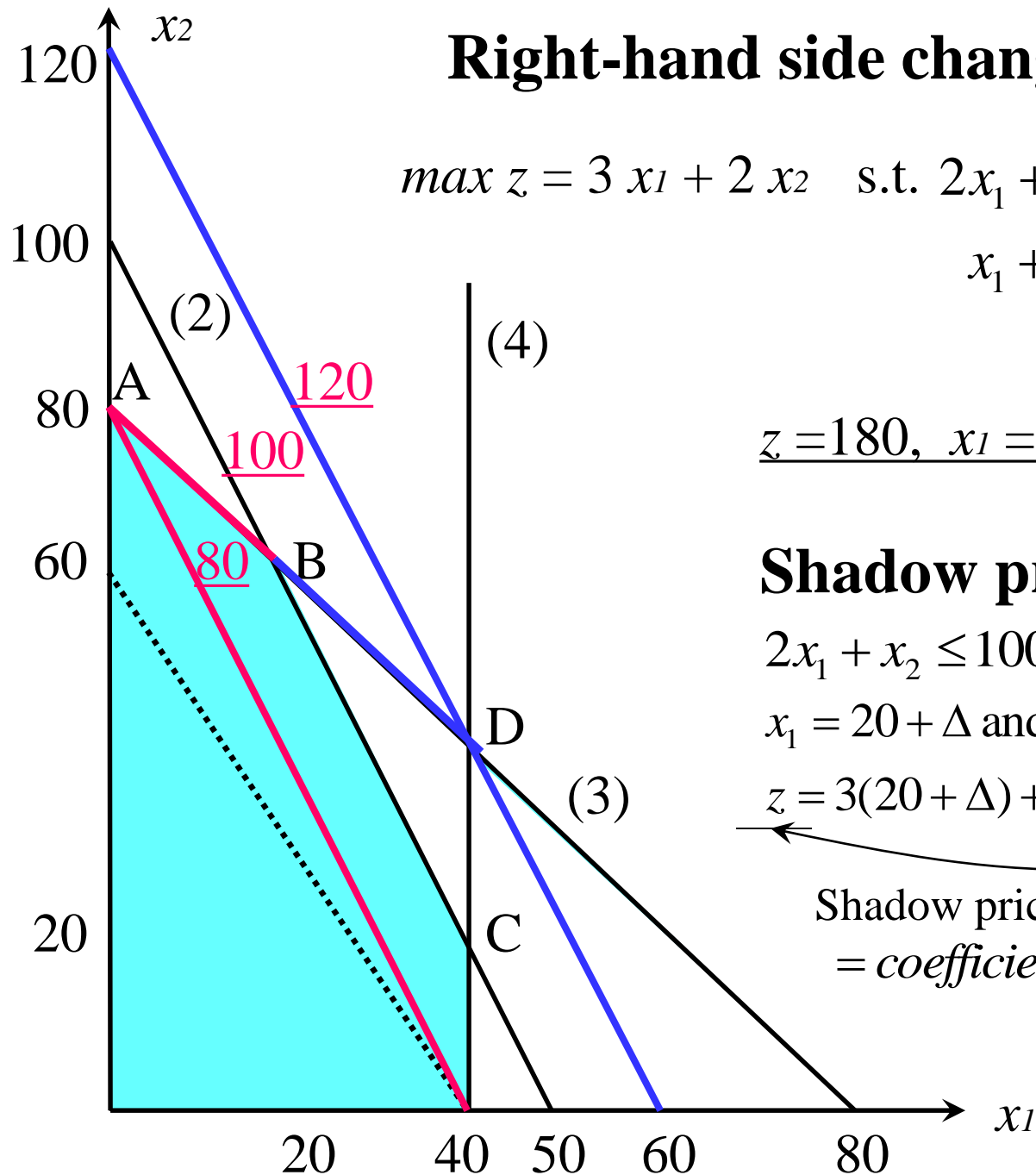
## Shadow price

$$2x_1 + x_2 \leq 100 + \Delta \quad (2)$$

$$x_1 = 20 + \Delta \quad \text{and} \quad x_2 = 60 - \Delta$$

$$z = 3(20 + \Delta) + 2(60 - \Delta) = 180 + \Delta$$

Shadow price of constraint (2) is \$1  
= coefficient of  $\Delta$



## 6.2 Important Formulas

$$\max \quad z = c_1x_1 + c_2x_2 + \cdots + c_nx_n$$

$$\text{s.t.} \quad a_{11}x_1 + a_{12}x_2 + \cdots + a_{1n}x_n = b_1$$

$$a_{21}x_1 + a_{22}x_2 + \cdots + a_{2n}x_n = b_2$$

...

$$a_{m1}x_1 + a_{m2}x_2 + \cdots + a_{mn}x_n = b_m$$

$$x_i \geq 0 \quad (i = 1, 2, \dots, n)$$

$$\max \quad z = 60x_1 + 30x_2 + 20x_3$$

$$+ 0s_1 + 0s_2 + 0s_3$$

$$\text{s.t.} \quad 8x_1 + 6x_2 + x_3 + s_1 = 48$$

$$4x_1 + 2x_2 + 1.5x_3 + s_2 = 20$$

$$2x_1 + 1.5x_2 + 0.5x_3 + s_3 = 8$$

$$x_1, x_2, x_3, s_1, s_2, s_3 \geq 0$$

BV, NBV

$$\mathbf{x}_{BV} = \begin{bmatrix} x_{BV1} \\ x_{BV2} \\ \vdots \\ x_{BVm} \end{bmatrix}$$

$$\mathbf{x}_{BV} = \begin{bmatrix} s_1 \\ x_3 \\ x_1 \end{bmatrix}$$

$$\mathbf{x}_{NBV} = \begin{bmatrix} x_2 \\ s_2 \\ s_3 \end{bmatrix}$$

**Definition**  $c_{BV}$  :  $1 \times m$  row vector of the objective function coefficients

$c_{NBV}$  :  $1 \times (n - m)$  row vector of the objective function coefficients

$B$  :  $m \times m$  matrix of  $j$ th column for BV

$N$  :  $m \times (n - m)$  matrix of the column for NBV

$a_j$  : column for the variable  $x_j$  in constraints

$b$  :  $m \times 1$  column vector of right - hand side of constraints

## Standard Form

$$z = \mathbf{c}_{BV} \mathbf{x}_{BV} + \mathbf{c}_{NBV} \mathbf{x}_{NBV}$$

$$\text{s.t. } B\mathbf{x}_{BV} + N\mathbf{x}_{NBV} = \mathbf{b}$$

$$\mathbf{x}_{BV}, \mathbf{x}_{NBV} \geq 0$$

## Constraints of Optimal Tableau

$$\mathbf{x}_{BV} + B^{-1}N\mathbf{x}_{NBV} = B^{-1}\mathbf{b}$$

$B^{-1}\mathbf{a}_j$  column for  $x_j$  in optimal tableau's constraints

$B^{-1}\mathbf{b}$  right - hand side of optimal tableau's constraints

## Row 0 of Optimal Tableau

$$\mathbf{c}_{BV} \mathbf{x}_{BV} + \mathbf{c}_{BV} B^{-1}N\mathbf{x}_{NBV} = \mathbf{c}_{BV} B^{-1}\mathbf{b}$$

$$+ ) \quad z - \mathbf{c}_{BV} \mathbf{x}_{BV} - \mathbf{c}_{NBV} \mathbf{x}_{NBV} = 0$$

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$$\mathbf{z} + (\mathbf{c}_{BV} B^{-1}N - \mathbf{c}_{NBV}) \mathbf{x}_{NBV} = \mathbf{c}_{BV} B^{-1}\mathbf{b}$$

Coefficient of  $x_j$  in the optimal tableau's row 0

$$\mathbf{c}_{BV} B^{-1}\mathbf{a}_j - c_j = \bar{c}_j \quad c_j : \text{column of } C$$

Coefficient of  $s_i(a_i)$  and  $e_i$  in the optimal tableau's row 0

$$\text{ith element of } \mathbf{c}_{BV} B^{-1} - (\text{ith element of } \mathbf{c}_{BV} B^{-1}) \quad \textit{Derivations not been easy.}$$

Right - hand side of optimal tableau's row 0

$$\mathbf{c}_{BV} B^{-1}\mathbf{b}$$



## Example 1

$$\max \quad z = x_1 + 4x_2$$

$$\text{s.t.} \quad x_1 + 2x_2 \leq 6$$

$$2x_1 + x_2 \leq 8$$

$$x_1, x_2 \geq 0$$



$$x_1 + 2x_2 + s_1 = 6$$

$$2x_1 + x_2 + s_2 = 8$$

$$BV = \{x_2, s_2\}$$

$$B = \begin{bmatrix} 2 & 0 \\ 1 & 1 \end{bmatrix}$$

$$B^{-1} = \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix}$$

$$\mathbf{c}_{BV} B^{-1} \mathbf{b} = [4 \ 0] \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} \begin{bmatrix} 6 \\ 8 \end{bmatrix} = 12$$

$$\mathbf{c}_{BV} B^{-1} \mathbf{a}_1 - c_j = [4 \ 0] \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} \begin{bmatrix} 1 \\ 2 \end{bmatrix} - 1 = 1$$

$$\mathbf{c}_{BV} B^{-1} = [4 \ 0] \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} = [2 \ 0]$$

$$B^{-1} \mathbf{b} = \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} \begin{bmatrix} 6 \\ 8 \end{bmatrix} = \begin{bmatrix} 3 \\ 5 \end{bmatrix}$$

$$B^{-1} \mathbf{a}_1 = \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} \begin{bmatrix} 1 \\ 2 \end{bmatrix} = \begin{bmatrix} 0.5 \\ 1.5 \end{bmatrix} \quad B^{-1} s_1 = \begin{bmatrix} 1/2 & 0 \\ -1/2 & 1 \end{bmatrix} \begin{bmatrix} 1 \\ 0 \end{bmatrix} = \begin{bmatrix} 0.5 \\ -0.5 \end{bmatrix}$$

$\mathbf{c}_{BV} B^{-1} \mathbf{b}$  optimal value  $z =$   
rhs of optimal tableau' row 0

$\mathbf{c}_{BV} B^{-1} \mathbf{a}_j - c_j$   
coefficient of  $x_j$  in the optimal  
tableau's row 0

$\mathbf{c}_{BV} B^{-1}$   
coefficient of  $s_j$  in the optimal  
tableau's row 0

$B^{-1} \mathbf{b}$  BV of optimal solution =  
rhs of optimal tableau

$B^{-1} \mathbf{a}_j$  column of  $x_j$  in the optimal  
tableau's constraints

## Optimal Tableau

$$z + x_1 + 2s_1 = 12$$

$$0.5x_1 + x_2 + 0.5s_1 = 3$$

$$1.5x_1 - 0.5s_1 + s_2 = 5$$

## 6.3 Sensitivity Analysis

$$\begin{aligned}\max \quad & z = 60x_1 + 30x_2 + 20x_3 \\ \text{s.t.} \quad & 8x_1 + 6x_2 + x_3 \leq 48 \\ & 4x_1 + 2x_2 + 1.5x_3 \leq 20 \\ & 2x_1 + 1.5x_2 + 0.5x_3 \leq 8\end{aligned}$$

Initial Tableau

$$\begin{aligned}z - 60x_1 - 30x_2 - 20x_3 &= 0 \\ 8x_1 + 6x_2 + x_3 + s_1 &= 48 \\ 4x_1 + 2x_2 + 1.5x_3 + s_2 &= 20 \\ 2x_1 + 1.5x_2 + 0.5x_3 + s_3 &= 8\end{aligned}$$

Optimal Tableau

$$\begin{aligned}z + 5x_2 + 10s_2 + 10s_3 &= 280 \\ -2x_2 + s_1 + 2s_2 - 8s_3 &= 24 \\ -2x_2 + x_3 + 2s_2 - 4s_3 &= 8 \\ x_1 + 1.25x_2 - 0.5s_2 + 1.5s_3 &= 2 \\ BV &= \{s_1, x_3, x_1\}, NBV = \{x_2, s_2, s_3\}\end{aligned}$$

### Parameter Change

1. Objective function coefficient of a NBV
2. Objective function coefficient of a BV
3. Right-hand side of a constraint
4. Column of a NBV
5. Add a new variable or activity

# 1. Changing objective function coefficient of a nonbasic variable

Suppose  $c_2$  is changed to  $30 + \Delta$

$$\bar{c}_2 = \mathbf{c}_{BV} B^{-1} \mathbf{a}_2 - c_2 = 5 - \Delta \geq 0 \quad \begin{array}{l} \text{if } \Delta \leq 5, \bar{c}_2 \geq 0 \text{ remains optimal} \\ \text{if } \Delta > 5, \bar{c}_2 < 0 \text{ no longer optimal} \end{array}$$

If BV remains optimal after a change in a nonbasic variable's objective function coefficient, the values of the decision variables and the optimal value remain unchanged.

If BV will no longer be optimal, this is not optimal solution (suboptimal).

The ***reduced cost*** for a nonbasic variable is the maximum amount by which the variable's objective function coefficient can be increased *before* the current basis becomes suboptimal and it becomes optimal for the nonbasic variable to enter the basis.

$$z = 280 - \textcircled{5}x_2 - 10s_2 - 10s_3$$

## 2. Changing objective function coefficient of a basic variable

Suppose  $c_1$  is changed to  $60 + \Delta$      $c_{BV} = [0 \ 20 \ 60 + \Delta]$      $B^{-1} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix}$

Coefficient of each nonbasic variable  $\{x_2, s_2, s_3\}$  in in the optimal tableau's row 0

$$x_2, \bar{c}_2 = \mathbf{c}_{BV} B^{-1} \mathbf{a}_2 - c_2 = 5 + 1.25\Delta \geq 0 \quad \Delta \geq -4$$

$$s_2, \mathbf{c}_{BV} B^{-1} = 10 - 0.5\Delta \geq 0 \quad \Delta \leq 20$$

$$s_3, \mathbf{c}_{BV} B^{-1} = 10 + 1.5\Delta \geq 0 \quad \Delta \geq -20/3$$

Range of value on  $c_1$  for which current basis remains optimal

$$-4 \leq \Delta \leq 20 \quad \text{Value of the decision variables do not change, but}$$

$$56 \leq c_1 \leq 80 \quad \text{z-value does changed.}$$

If  $c_1 = 70$ , what is z?

If any variable in row 0 has a negative coefficient, the current basis is no longer optimal.

If  $c_1 = 100$      $\bar{c}_2 = 5 + 1.25\Delta = 55$

$$s_2 = 10 - 0.5\Delta = -10 \quad s_2 \text{ to be BV}$$

$$s_3 = 10 + 1.5\Delta = 70$$

Proceed simplex and find the new optimal tableau.  
Table 5 in p.264.

### 3. Changing the right-hand side of a constraint

Suppose  $b_2$  is changed to  $20 + \Delta$

Current basis  
remains optimal

$$B^{-1}\mathbf{b} = B^{-1} \begin{bmatrix} 48 \\ 20 + \Delta \\ 8 \end{bmatrix} = \begin{bmatrix} 24 + 2\Delta \\ 8 + 2\Delta \\ 2 - 0.5\Delta \end{bmatrix} \geq 0 \quad \begin{array}{l} \Delta \geq -12 \\ \Delta \geq -4 \\ \Delta \leq 4 \end{array} \quad \begin{array}{l} -4 \leq \Delta \leq 4 \\ \Rightarrow 16 \leq b_2 \leq 24 \end{array}$$

If the right-hand side of each constraint in the tableau remains nonnegative, the current basis remains optimal. If the right-hand side of any constraint is negative, the current basis is infeasible.

Change of values of optimal solution (z-value) and the value of BVs

new value of  $z = \mathbf{c}_{BV} B^{-1}(\text{new } \mathbf{b})$     new value of BVs  $= B^{-1}(\text{new } \mathbf{b})$

**Case of current  
basis remains  
optimal**

	Value of BVs	Z (Optimal Value)
C of Obj.Fun. NBV	Not Change	Not Change
C of Obj.Fun. BV	Not Change	Change
rhs of constraints	Change	Change

## 4. Changing the column of a nonbasic variable

If the column of a nonbasic variable is changed,  
the current basis remains optimal.      if  $\bar{c}_j \geq 0$

the current basis is no longer optimal    if  $\bar{c}_j < 0$

**Price Out:** Calculate the new coefficient of  $x$  in the optimal tableau row 0

## 5. Adding a new activity

Addition of the new column (new decision variables)

$$\bar{c}_4 = \mathbf{c}_{BV} B^{-1} \mathbf{a}_4 - c_4$$

the current basis remains optimal.      if  $\bar{c}_j \geq 0$

the current basis is no longer optimal    if  $\bar{c}_j < 0$