

Course Title  
Sustainable Development and Integrated Management Approach

May 28, 2013

Tuesday 13:20-14:50  
Ishikawadai 4 building – Room B04-05

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**Reading & Exercise # 4**  
**Stakeholder Analysis**

Read Chapter 5 “Analysis” of the OECD-UNDP (2002),  
*Sustainable Development Strategies: S Resource Book*, Earthscan Publications, Ltd.  
[http://books.google.co.jp/books?id=bbWCHRN4h\\_sC&lpg=PR2&hl=ja&pg=PA115#v=onepage&q&f=false](http://books.google.co.jp/books?id=bbWCHRN4h_sC&lpg=PR2&hl=ja&pg=PA115#v=onepage&q&f=false)  
(particularly, concentrate on p.115-132)

Answer the following questions:

Q1. What is the definition of “stakeholders”? What are the types of “stakeholders”?

Q2. According to the article, why is stakeholder analysis important?

Q3. For example, in Lao project case, who would be important stakeholders? List primary and secondary stakeholders.

Q4. Although stakeholder analysis is one of important analytical techniques for development projects, the article mentions, “Stakeholder analysis has some drawbacks” (p.130). Summarize some of the limitations. Can you find any other limitations?